EDDYVILLE RIVERPORT AND INDUSTRIAL DEVELOPMENT AUTHORITY

KENTUCKY RIVERPORT IMPROVEMENT (KRI)

APPLICATION FOR GRANT FUNDING REQUEST

FOR

REALIGNMENT OF AGRI-CHEM ACCESS ROAD

May 1, 2019

Mr. Edgeworth
Freight, Rail, & Waterways
KYTC – Division of Planning – KRI Application
200 Mero Street
Frankfort, KY 40622

RE: KRI Application

"Eddyville Riverport Realignment of Agri-Chem Access Road"

Dear Mr. Edgeworth:

On behalf of the Eddyville Riverport and Industrial Development Authority, Inc., we are pleased to submit for consideration the enclosed grant application for the project of a "Riverport Realignment of Agri-Chem Access Road".

Funding for this Project would significantly help us improve our access and mobility throughout the riverport, as well as, improve safety. The Port anxiously awaits partnering with KYTC – Division of Planning to improve the functioning of our Riverport to better serve our clients and community.

Thank you for the opportunity to submit and be considered for this grant and the Eddyville Riverport looks forward to working with you on this project.

14/1/1

Billy Ray Coursey

Eddyville Riverport and Industrial Development Authority, Inc.

The said

Kentucky Transportation Cabinet Division of Planning

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Kentucky Riverport Improvement (KRI) Application

Project Title: Realignment of Agri-Chem Access Road/Repaving Scale Road
Authority Name: Eddyville Riverport & Ind. Authority Application Year: FY 20
Applicant Contact Information
Address: 978 Port Authority Road
City: Eddyville State: Kentucky Zip Code: 42038
Contact Person: Billy Ray Coursey Contact Title: Chairman
Contact Phone Number: 270-559-3868 Contact Email Address: br@kentuckydetective.c
Project Information
Project Type: Maintenance of Access How long will project take? 4 Weeks
Project facilities:
Briefly describe the project and its intended purpose:
along Agri-Chem. The route is commonly used as an alternate travel way when the primary access road is congested or blocked in some manner. The existing alignment and condition of the secondary access road are not conducive to easily allow trucks to traverse the intersection of the primary and secondary access roads. The realignment will definitely increase the efficiency of the Riverport as down time will be reduced dramatically. The project will improve safety as well because trucks will not be tempted to take risks when entering or leaving the proposed project area due to frustration from waiting on congestion. The second phase involves resurfacing the scale road. The road to and from the scale on the hill has deteriorated over time due to the stopping, starting and turning of loaded trucks on the asphalt pavement.
Does applicant plan to use their own manpower, equipment, or materials on the project (Force Account) or competitively bid out all work related to the project? Bid Out
Current # trucks per day: 340 (peak) Trucks per day after project: 340 (peak)
Current # train cars per week: N/A Train cars per week after project: N/A
Current # barges per week: 12 (peak) Barges per week after project: 12 (peak)
How will the project increase jobs? Increase efficiency of operations
How will the project increase efficiency? By allowing safer & more controlled travel
Project Funding Total Project Cost: \$99561 Amount of KRI Funding requested: \$49780
Applicant Match Amount: \$49780 Applicant Match Percent (50% minimum): 50% Applicant Match Source: Cash
Date Received:



Kentucky Transportation Cabinet Division of Planning

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Kentucky Riverport Improvement (KRI) Application

Permits / Approvals

Cover Sheet;

Has the applicant consulted with state and federal agencies on the project (US Army Corps of Engineers, US Coast Guard, US Fish and Wildlife Service, Kentucky Division of Water, Kentucky Heritage Council, etc.)? Yes

Has state and federal agency consultation determined permits are needed? <u>In Progress</u>
Have all required permits (environmental, encroachment, etc.) been obtained? <u>In Progress</u>

Submission Checklist (see guidance document for details)

Kentucky Riverport Improvement Application;
Statement of Work;
Scope of Work;
Project Schedule/Timeline;
Certification of the ability to provide the minimum of 50% match requirement;
Maps, Aerial Photos, Drawings, and Photographs, as needed;
Engineering Plans, Schematics, Details, Drawings of the proposed project, as needed; V
Copies of all correspondence or evidence of consultation that has occurred with state and federal agencies, if applicable;
Annual Affidavit for Bidders, Offerors and Contractors from applicant (if not already on file);
□ Documentation of Port Planning. □ □ □ □ □ □ □
Final Submission
Completed applications and all required attachments must be submitted electronically in PDF format and in paper format. Mailed and emailed applications shall be received by the Division before May 1st. PDF copies shall be sent via email to KYTC.ModalPrograms@kv.gov . Two (2) stapled or bound copies must be mailed to:
Kentucky Transportation Cabinet
Division of Planning – KRI Application
200 Mero Street
Frankfort, Kentucky, 40622
Certification I have read the Riverport Improvement Project Guidance Document and understand and agree to abide by what is stated therein. I agree that incomplete applications, applications missing any of the above required supporting documents, or applications received after the deadline, will be deemed ineligible by Division staff without consideration for KRI funds and returned to the applicant. I also hereby certify, subject to the provisions of KRS 523.100 (unsworn falsification to authorities), that the above information is true and correct to the best of my knowledge. Printed Name Billy Ray Coursey Signature Date 4/29/19
Al .

EDDYVILLE RIVERPORT AND INDUSTRIAL DEVELOPMENT AUTHORITY, INC.

Kentucky Riverport Improvement Program

Realignment of Agri-Chem Access Road/Repaving of Scale Road

STATEMENT OF WORK

The proposed project consists of two components. The first phase involves the realignment of the access road that runs along Agri-Chem. The route is commonly used as an alternate travel way when the primary access road is congested or blocked in some manner. The existing alignment and condition of the secondary access road are not conducive to easily allow trucks to traverse the intersection of the primary and secondary access roads. The realignment will definitely increase the efficiency of the Riverport as down time will be reduced dramatically. The project will improve safety as well because trucks will not be tempted to take risks when entering or leaving the proposed project area due to frustration from waiting on congestion.

The second phase involves resurfacing the scale road. The road to and from the scale on the hill has deteriorated over time due to the stopping, starting and turning of loaded trucks on the asphalt pavement. Resurfacing the road will bring vitality back to the pavement and improve customer relations as they will no longer have to deal with potholes.

The Eddyville Riverport and Industrial Development Authority, Inc. is pledging 50% of the total project cost as matching funds from their general fund.

SCOPE OF WORK

The project will encompass excavating an existing concrete pad, as well as, several square yards of chip-n-seal pavement and preparing the subgrade for asphalt paving. Lastly, the project would include placing asphalt base and surface in order to facilitate truck traffic to more easily navigate throughout the riverport site. All improvements which are currently conceived as part of the overall project are shown on the plans for reference to allow an understanding of the full scope. The construction schedule is four (4) weeks and estimated cost is \$99,561.00 for both phases.

PERMITTING

The Eddyville Riverport is consulting with Bacon Farmer Workman (BFW) Engineering & Testing, Inc. for engineering services. Mike McGregor, PE is preparing correspondence to the Corps of Engineers and the Kentucky Division of Water concerning permitting requirements with those agencies for the propose project. Also, the Eddyville Riverport has submitted the proposed project for eClearinghouse review. The eClearinghouse review will determine what additional consultation is required for the Kentucky Heritage Council, Fish and Wildlife Services, etc. The eClearinghouse application was submitted on April 26, 2019. The eClearinghouse review period is approximately 30 days.

Realignment of Agri-Chem Access Road Eddyville, KY Engineering Construction Estimate

Amount	Unit	Unit Price	Sub Total
1	LS	\$2,500	\$2,500
1	LS	\$2,500	\$2,500
100	LF	\$12	\$1,200
250	SY	\$18	\$4,500
100	LF	\$20	\$2,000
100	TON	\$40	\$4,000
400	TON	\$40	\$16,000
250	TON	\$100	\$25,000
100	TON	\$105	\$10,500
			\$68,200
	15%		\$10,230
		TOTAL	\$78,430
	1 100 250 100 100 400 250	1 LS 1 LS 1 US 100 LF 250 SY 100 LF 100 TON 400 TON 250 TON 100 TON	1 LS \$2,500 1 LS \$2,500 100 LF \$12 250 SY \$18 100 LF \$20 100 TON \$40 400 TON \$40 250 TON \$100

Resurfacing of Upper Scale Road Eddyville, KY

Item	Amount	Unit	Unit Price	Sub Total
CL2 ASPH Surf 0.38D PG 64-22	175	TON	\$105	\$18,375
				\$18,375
Contingency		15%		\$2,756
181				
			TOTAL	\$21,131

Total for Grant Projects: \$99,561

Realignment of Agri-Chem Access Road/Resurfacing or Upper Scale Road Eddyville, KY Project Schedule

Description of Work	Details of Work	Estimated Schedule (Days)
Mobilization	Move Equipment to Site	1
Staking	Surveyor Will Layout Site	
Saw Cut	Saw Cut Concrete Pad for Removal	2
Remove Pavement	Excavate and Remove Concrete Panels and Chip & Seal Pavement Area	Е
Ditching	Excavate and Form Ditch for Positive Drainage	2
Channel Lining Ct. II	Armor Drainage Ditch for Appropriate Protection from Erosion	2
DGA Base	Place and Compact DGA in Areas of Pavement Removal & for Rock Base	Ж
CL2 ASPH Base 1.00D PG 64-22	Place and Compact Asphalt Base in Area of Roadway Realignment	1
CL2 ASPH Surf 0.38D PG 64-22	Place and Compact Asphalt Surface on Realigned Roadway & Resurface of Upper Scale Road	2
Site Cleanup	Miscellaneous Cleanup and Housekeeping	2
Approximate Total		19 Workdays or 4 Weeks

AFFADAVIT

Comes now the affiant, Billy Ray Coursey, after being duly sworn, states as follows:

The affiant is the Chair of the Eddyville Riverport and Industrial Development Authority, Inc. ("Authority"). On April 16, 2019, the Board of Directors for the Authority pledged the amount of \$50,000 as matching funds to a Kentucky Riverport Improvement grant application to be submitted on the Authority's behalf.

Further affiant sayeth naught.

		SIGNED
		Billy Ray Coursey, Chair of the Board Eddyville Riverport and Industrial Development Authority, Inc
STATE OF KENTUCKY)	
COUNTY OF McCRACKEN)	
Subscribed, sworn t	o. and ack	nowledged before me this 29 day of April, 2

Subscribed, sworn to, and acknowledged before me this 29 day of April, 2019, by Eddyville Riverport and Industrial Development Authority, Inc., on behalf of said entity.

My commission expires $\frac{8|31/2021}{CL}$

Notary Public, State at Large

Notary ID # 584407

MINUTES OF MEETING OF BOARD OF DIRECTORS OF EDDYVILLE RIVERPORT AND INDUSTRIAL DEVELOPMENT AUTHORITY, INC. HELD APRIL 16, 2019.

Pursuant to notice to each director, a meeting of the Board of Directors of the Eddyville Riverport and Industrial Development Authority, Inc. was held at 7:30 a.m. on April 16, 2019, at the Port office, 978 Port Authority Road, Eddyville, Kentucky 42038. The following directors were present: Billy Ray Coursey, Jerry Peek, Dennis Faulkner, David Hill, and Chris Hooks. Others present were Port Director Jamie Wynn, Angel Travis, Amanda Davenport with the Lake Barkley Partnership, and Sheryl Chino, Glenn Denton, and Holly Homra with the Denton Law Firm.

ITEM I: Chairman Coursey called the meeting to order at 7:30 a.m.

ITEM II: After discussion, upon motion made by Mr. Peek, seconded by Mr. Hill and unanimously carried by all directors present, the following was adopted:

MOVED, that the minutes of the meeting held on March 19, 2019 be approved as presented.

ITEM III: Upon motion made by Mr. Peek, seconded by Mr. Faulkner, and unanimously carried by all directors present, the following was adopted:

MOVED, that the financial report be approved as presented and all bills be paid accordingly.

ITEM IV: Brief discussion was held regarding Gavilon. They have produced the documents requested by the Board and Mr. Kinder is reviewing them. Mr. Wynn informed that the safety inspector is concerned with the grate spacing on the Port's pit #2. This pit was surveyed at the start of the project and was approved. It was suggested that the board look into OSHA's spacing requirements. No action was taken.

ITEM V: Discussion was held regarding Agri-Chem. Mr. Wynn informed the board that installation of the beltline on the Agri-Chem property has begun and is estimated to be completed in two to three weeks.

ITEM VI: The Board discussed the disposition of the Corps property. Mr. Wynn informed that he is coordinating with Chris Schultz at USACE to schedule sampling of sandblasting material. No action was taken.

ITEM VII: The Board next discussed upcoming and potential grant projects. The Waterways Advisory Transportation Board grant applications are due May 1, 2019 and require a 50% match. The board discussed pursuing this grant for the purpose of repaying and repairing its

roads. Upon motion made by Mr. Hill, seconded by Mr. Faulkner, and unanimously carried by all directors present, the following was adopted:

MOVED that the Board authorize Chairman Coursey to sign the application for the Waterways Advisory Transportation Board (KRI) grant for repaving and repairing its roadways, with a match of up to \$50,000.00 and authorize Denton Law Firm to submit the application on the Riverport's behalf.

Mrs. Chino provided an update to the board on the USDA Rural Business Development Grant for a master planning document. She informed the board that application is being prepared and is due on April 30, 2019. Upon motion made by Mr. Hill, seconded by Mr. Hooks, and unanimously carried by all directors present, the following was adopted:

MOVED that the Board authorize Chairman Coursey to sign the application for a USDA Rural Business Development grant in an amount of \$50,000 for a master planning document, with a match up to \$50,000 and authorize Denton Law Firm to submit the application on the Riverport's behalf.

ITEM VIII: Chairman Coursey presented a new Executive Risk Insurance proposal to the Board. Upon motion made by Mr. Hill, seconded by Mr. Hooks, and unanimously carried by all directors present, the following was adopted:

MOVED that the Executive Risk Proposal be accepted as presented.

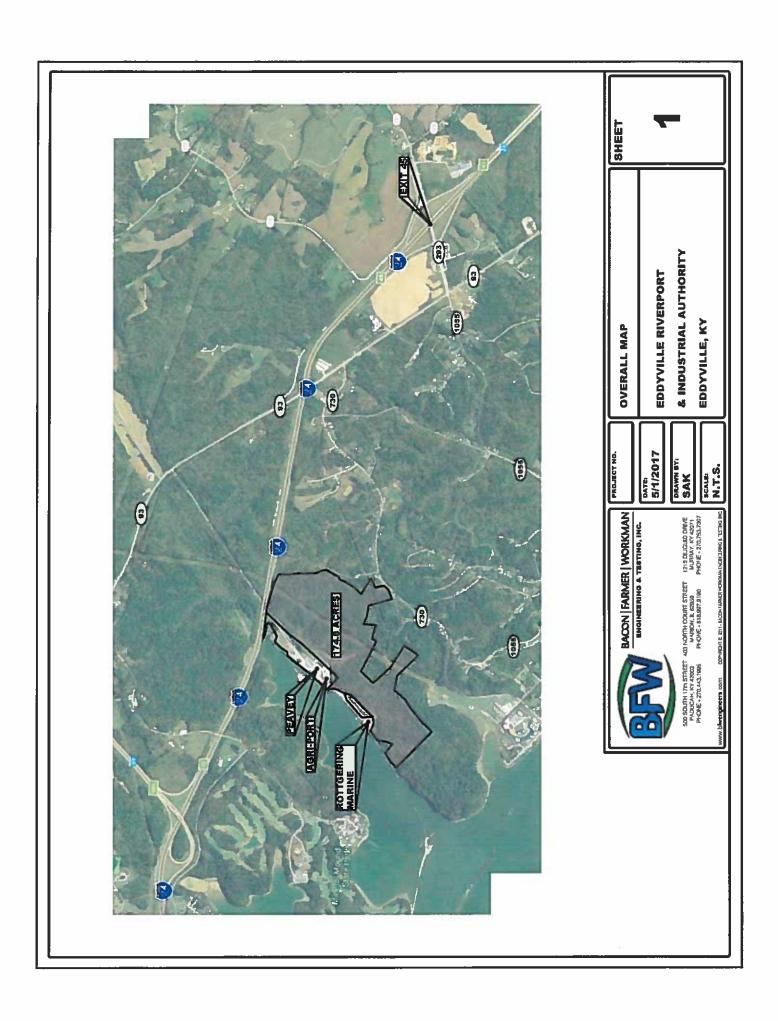
ITEM IX: Mr. Hooks lead a discussion regarding the possibility of core drilling the acreage behind the building and marking trees for timber. No action was taken.

ITEM X: Upon motion made by Mr. Hooks, seconded by Mr. Faulkner, and unanimously carried by all directors present, the meeting was adjourned.

		Billy Ray Coursey, Chairman	
ATTEST:	3#		
David Hill, Secretary			





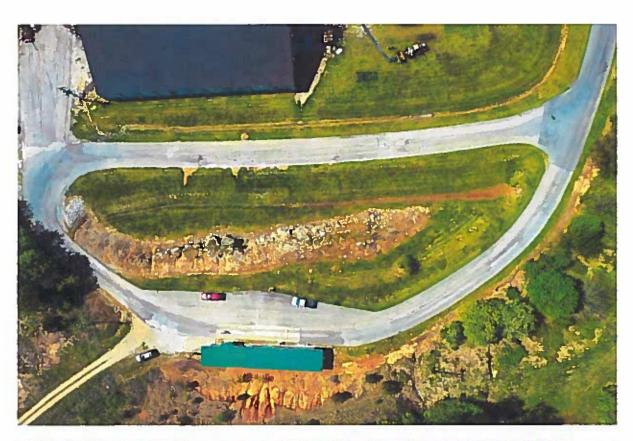














ANNUAL AFFIDAVIT FOR BIDDERS, OFFERORS AND CONTRACTORS

Affidavit Effective Date:	
Affidavit Expiration Date:	
Maximum Length One-Year	•

REQUIRED AFFIDAVIT FOR BIDDERS, OFFERORS AND CONTRACTORS

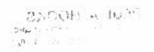
PAGE 1 OF 2

FOR BIDS AND CONTRACTS IN GENERAL:

- 1. Each bidder or offeror swears and affirms under penalty of perjury, that to the best of their knowledge:
 - a. In accordance with <u>KRS 45A.110</u> and <u>KRS 45A.115</u>, neither the bidder or offeror as defined in <u>KRS 45A.070(6)</u>, nor the entity which he/she represents, has knowingly violated any provisions of the campaign finance laws of the Commonwealth of Kentucky; and the award of a contract to the bidder or offeror or the entity which he/she represents will not violate any provisions of the campaign finance laws of the Commonwealth.
 - b. The bidder or offeror swears and affirms under penalty of perjury that, to the extent required by Kentucky law, the entity bidding, and all subcontractors therein, are aware of the requirements and penalties outlined in <u>KRS 45A.485</u>; have properly disclosed all information required by this statute; and will continue to comply with such requirements for the duration of any contract awarded.
 - c. The bidder or offeror swears and affirms under penalty of perjury that, to the extent required by Kentucky law, the entity bidding, and its affiliates, are duly registered with the Kentucky Department of Revenue to collect and remit the sales and use tax imposed by <u>KRS Chapter 139</u>, and will remain registered for the duration of any contract awarded.
 - d. The bidder or offeror swears and affirms under penalty of perjury that the entity bidding is not delinquent on any state taxes or fees owed to the Commonwealth of Kentucky and will remain in good standing for the duration of any contract awarded.
 - e. The bidder or offeror swears and affirms under penalty of perjury that the entity bidding, is not currently engaged in, and will not for the duration of the contract engage in, the boycott of a person or an entity based in or doing business with a jurisdiction with which Kentucky can enjoy open trade, as defined in Executive Order No. 2018-905.
 - f. The bidder or offeror swears and affirms that the entity bidding, and all subcontractors therein, have not violated any of the prohibitions set forth in KRS 11A.236 during the previous ten (10) years, and further pledge to abide by the restrictions set forth in such statute for the duration of the contract awarded.

FOR "NON-BID" CONTRACTS (I.E. SOLE-SOURCE; NOT-PRACTICAL OR FEASIBLE TO BID; OR EMERGENCY CONTRACTS, ETC):

- II. Each contractor further swears and affirms under penalty of perjury, that to the best of their knowledge:
 - a. In accordance with <u>KRS 121.056</u>, and if this is a non-bid contract, neither the contractor, nor any member of his/her immediate family having an interest of 10% or more in any business entity involved in the performance of any contract awarded, have contributed more than the amount specified in <u>KRS 121.150</u> to the campaign of the gubernatorial slate elected in the election last preceding the date of contract award.



ANNUAL AFFIDAVIT FOR BIDDERS, OFFERORS AND CONTRACTORS

REQUIRED AFFIDAVIT FOR BIDDERS, OFFERORS AND CONTRACTORS

PAGE 2 OF 2

- b. In accordance with KR\$ 121,330(1) and (2), and if this is a non-bid contract, neither the contractor, nor officers or employees of the contractor or any entity affiliated with the contractor, nor the spouses of officers or employees of the contractor or any entity affiliated with the contractor, have knowingly contributed more than \$5,000 in aggregate to the campaign of a candidate elected in the election last preceding the date of contract award that has jurisdiction over this contract award.
- c. In accordance with KRS 121.330(3) and (4), and if this is a non-bid contract, to the best of his/her knowledge, neither the contractor, nor any member of his/her immediate family, his/her employer, or his/her employees, or any entity affiliated with any of these entities or individuals, have directly solicited contributions in excess of \$30,000 in the aggregate for the campaign of a candidate elected in the election last preceding the date of contract award that has jurisdiction over this contract.

As a duly authorized representative for the bidder, offeror, or contractor, I have fully informed myself regarding the accuracy of all statements made in this affidavit, and acknowledge that the Commonwealth is reasonably relying upon these statements, in making a decision for contract award and any failure to accurately disclose such information may result in contract termination, repayment of funds and other available remedies under law. If the bidder, offeror, or contractor becomes non-compliant with any statements during the affidavit effective period, I will notify the Finance and Administration Cabinet, Office of Procurement Services immediately. I understand that the Commonwealth retains the right to request an updated affidavit at any time.

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50-1-	Eich "	Billy Ray Cou	ursey
Signature	31	1brinted Name /	1
Board Chair	nau_	04/23/2019	
Title		Date	
Company Name Address	Eddyville Riverio 978 Port Eddyville, K	Authority Road	want Anthoropy
Commonwealth of Kentu	cky Vendor Code (if know	n)	
Subscribed and sworn to	before me by	Billy Ray Coursey Boo (Affiant) (Title)	urd Chairron
of Eddyulle Riverpe (Company Name)	t + Industrial this Development	23 day of April ,2	2019.
Ju a. D.	f	·	
Notary Public			
[seal of notary]	PAUL A HOOKS	My commission expires:	5-14.22

Notary Public, Kentucky State at Large My Commission Expires May 14, 2022 Notary ID# 600130

Jamie Wynn, Port Director

Port Needs List: List of projects proposed by the Eddyville Riverport

- Creation of a Masterplan specific to the Riverport
- Construction of a new Scale House
- Adding 3rd Pit at the Grain load out
- Long Wall near the riverfront
- Land Development Bringing in utilities for future businesses

Accomplishments

- \$150,000 for road widening project in 2016
- \$150,000 to Gavilon Grain's 2,500,000.00 upgrade project in 2017-2018
- \$725,000.00 on new Material Handler for the Riverport in 2018
- 107,500.00 for new beltline project with Agri-Chem 2018-2019
- Added 3 new businesses to the Riverport thus bringing in numerous jobs.



STRATEGIC PLAN

Our Vision

The Lake Barkley Partnership will strengthen the regional economy through industry and business engagement, community collaboration, workforce development and job creation to provide a high quality of life for current and future residents.

Our Mission

To invest resources that create a strong, resilient, and diverse economic region in Crittenden, Caldwell, and Lyon Counties.

Strategic Areas of Focus

- Business Retention and Expansion. Develop a program to meet regularly with existing business and economic partners to help facilitate business retention, expansion, and job creation
- Workforce Development. Fill existing job openings in the region by collaborating with employers, educators, and service providers to build a local workforce that can fill current and future workforce.
- Marketing and Promotion. Design and implement website and communication strategy to increase awareness about the Lake Barkley Partnership's assets and activities.
- Niche Sector Development. Work with existing industries to develop niche sectors that will help strengthen and diversify the regional economy. These sectors will also be used in industrial recruitment projects. Recruitment will be very targeted and will identify firms that complement the existing economy, strengthen industry synergy, and utilize existing workforce.
- Build Regional Alliances. Continually network with service providers, governmental
 agencies, utilities, education institutions, and industry organizations to remain informed
 about resources available in the region.
- Investor Engagement. Bring in investors to review and analyze the benefits of investment, target new investors, and ensure satisfactory engagement with current investors.

Work Ready Region

The Lake Barkley Partnership strives to be certified as a Work Ready Region though the State of Kentucky. This certification is a demonstration of commitment to building a strong regional workforce talent supply. This certification is a way to assist communities in identifying their knowledge gaps and outline ways to increase education attainment, trade skills, and internet connectivity throughout a county. The key criteria for this attainment include:

- Less than 15% working population without high school diploma
- · 90% high school graduation rate
- · 43% of population with some college coursework
- 25% of population with associate's degree or higher
- 60% of residents with internet access at speeds of at least 25 Mbps

Currently, Caldwell County is a Certified Work Ready Community, Crittenden County is Certified Work Ready in Progress, and Lyon County is beginning the process towards Work Ready Certification.

Target Industries

Based on the analysis of existing business and industry, community input, and workforce experience the following target sectors and examples of niche industries have been identified as potential industries for the Lake Barkley Partnership region.

Advanced Manufacturing	Agriculture	Health Care	Arts & Culture	Technology	Logistics & Distribution
- Automotive Components -Transportation Equipment - Aerospace Components - Healthcare Manufacturing - Food - Assembly - Agriculture Chemical Production	- Agriculture Technology - Crop Production - Agritourism - Farm to Table -Industrial Hemp - Food Processing - Ag. Research - Commercial Fishing	-Healthy Lifestyle Services - Medical Supply Systems - Addiction and Rehabilitation Treatment - Physician Recruitment	- Outdoor Recreation - Hunting - Historic Tourism - Craft beverage production - Local Makers and Artists	- Business Support Technology - Fiber Optic Providers - Web Design and Support - Digital Ad Firms - Maritime Logistics Software	- Truck Transportation - Warehousing - Cold Storage - Corporate Distribution Cente -eCommerce Fulfillment -Maritime Support



2018 Goals and Accomplishments

Overarching goal of the Partnership is to serve as the economic development arm of Caldwell, Crittenden and Lyon Counties. The Partnership's will create a strong resilient and diverse economy thorough industry and business engagement, community collaboration, workforce development and job creation. Our efforts will be designed to build upon the strengths of the region while addressing the region's weaknesses.

In the past six months, several things have been accomplished for the Lake Barkley Partnership. These actions are focused around regional familiarization and promotion of the Lake Barkley region. These activities helped build relationships, collect information on available resources, learn about the local economy and have served as the basic information to formulate a strategic plan.

A short summary of those activities includes:

- Visited with existing members and made connections with potential investors
- Presented Work Ready Site to consultants for Project Neptune
- Hosted SWOT meetings within each county
- Attended Governor's Local Issues Conference
- Built website for Lake Barkley Partnership
- Sent paperwork to state for HB114 Funding
- Held regional high school SWOT meetings
- Met with regional ED Directors and State Officials
- Attended Kentucky Association of Manufacturers and Kentucky Department of Ag. Summit

In the remaining weeks of 2018, the following things should be accomplished to start the Partnership on solid footing in its first full year of reorganization and funding.

- Board approval of vision and mission statements.
- Host Meet and Greet with Investors.
- Attend KAED Annual Conference.
- Send out billing to private sector investors for 2019.
- Update SWOT attendees on activities and share the strategic plan.



2019 Goals, Objectives, and Strategies

The following goals should be completed within the next 12 – 18 months. These goals provide a factual understanding of the region, establish the framework for longer term programming, and make the Partnership more competitive when working on recruitment projects. After 12 months, the Partnership will evaluate what work has been done and determine how to proceed. Planning for short term programming while outlining longer term goals allows the Partnership to remain current in their work and sets goals that work towards larger ideas.

STRATEGIC AREA OF FOCUS: BUSINESS RETENTION AND EXPANSION

Goal- Create a sustained business retention and expansion program.

Objective- Begin building relationships with industry for future BRE interviews

- Create list of major employers and begin meeting with major employers with the intention of a formal BRE survey within five years.
- Start outlining issues and needs as identified through meeting with business and industry.

Goal- Fill existing job openings.

Objective- Host a job fair.

- Work with Igniting Caldwell group to organize the job fair.
- Invite all regional employers and school system.
- Work with Workforce Development in planning and advertising to job seekers.
- Develop list existing job openings with included job description/requirements.

STRATEGIC AREA OF FOCUS: WORKFORCE DEVELOPMENT

Goal- Develop sustainable workforce pipeline.

Objective- Understand existing workforce to build improvement strategy.

- Work to obtain data on workforce numbers, types of jobs (skilled/unskilled) educational requirements, wage rates, shifts, child or parent care, transit, problems with filling jobs, and other issues as mentioned by employers.
- Either apply for Work Ready Certification for all three counties in 2019, or apply for extension with Crittenden and Caldwell and focus on Lyon certification to coincide with extension.

Goal-Inform students about career opportunities in region.

Objective- Use Career Center and School District to connect students to industry.

- Start introducing industry to school system and facilitate how they can work together.
- Work with counselors to identify the percentage of students who do not have plans after high school graduation and plan to remain in region. Begin working with those students to make industry connections now.
- Start working with students to collect information on their plans after high school graduation.
- Work with adult education providers to connect adult education students to industry.

STRATEGIC AREA OF FOCUS: MARKETING AND PROMOTION

Goal- Promote Lake Barkley Partnership.

Objective- Finish brand identity for partnership.

- Work with executive committee to identify regional characteristics they want to communicate thorough our brand. Determine unique features that set this region apart from the rest of Western Kentucky and similar rural communities in the Nation.
- Work with graphic designer for logo, name consideration, and visual elements of brand

LAKE BARKLEY PARTNERSHIP

Objective- Communicate projects and programs of partnership with community.

- Build upon Facebook page and engagement through posting photos/videos of activities, polls, and sharing posts from other organizations.
- Regularly share Partnership updates with newspapers and radio stations.
- Send monthly email update summarizing activity (decide if Gmail will suffice of a newsletter program should be used
- Network with State agencies and organizations to be seen see us as active members of the State and we stay in the know about resources and opportunities

STRATEGIC AREA OF FOCUS: NICHE SECTOR DEVELOPMENT

Goal- Understand competitiveness of region through regional data collection.

Objective- Compile data of region to build regional Request for Information template.

- Develop Request for Information template for region with site specific detail. Include the
 following information: tax rates for all three counties, price per square foot for industrial
 space, cost of living compared to average wage rate, utility rates at all sites, skills of local
 workforce, NACIS categories locally, list of existing firms that have more than 10 employees
 categorized by industry, recent capital investment in community.
- Create branded site flyers for the Partnership

Objective- Consider partnering with MSU's Economic Development Master's Program to more narrowly define niche sectors from target industries.

- Use information from identified target industries to find out specific sectors where the region is competitive.
- Define labor region for all three counties.
- List skills and assets of existing labor region we can promote.

STRATEGIC AREA OF FOCUS: BUILD REGIONAL ALLIANCES

- Consider adding Livingston County to Partnership.
- Work with regional partners to address their strengths, weaknesses, opportunities and threats.

STRATEGIC AREA OF FOCUS: INVESTOR ENGAGEMENT

- Host investor appreciation event annually.
- Continually update list of possible Partnership investors.

ADMINISTRATIVE TASKS

- Perform evaluation for executive director in June.
- Executive committee to update job description.
- Update expense report and reporting procedures.
- Consider purchase of copier/scanner for office.



Future Plans 2020-2025

STRATEGIC AREA OF FOCUS: BUSINESS EXPANSION AND RETENTION

- Create apprenticeship and internship programs
- Find middle mile internet connections and increase internet availability in the region
- Be seen as problem solver for industry and business.
- Facilitate networking with existing industry.

STRATEGIC AREA OF FOCUS: WORKFORCE DEVELOPMENT

- Obtain regional Work Ready Status
- Work to address soft skills
- Promote Work Ready Scholarship
- Work with Jails on Re-Entry programs
- Work with existing employers to outline local career pathways for students and present to middle school students so that they understand career opportunities in region.
- Work with Adult Education and Madisonville Community Colleges to have classes locally.

STRATEGIC AREA OF FOCUS: MARKETING AND PROMOTION

- Network with Frankfort for Visibility.
- Shoot short video testimonials from local, successful businesses. Find participants from both people who choose to stay here and start their business and those who choose to move here without connections to area.
- Develop regional stock photography for social media and website

STRATEGIC AREA OF FOCUS: NICHE SECTOR DEVELOPMENT

- Recruit suppliers or customers to help existing industry
- Host meeting with distribution/logistics/warehousing firms to facilitate expansion
- Utilize HB114 Funding
- Develop commercial fishing industry
- Work with hospitals on physician recruitment.
- Develop emerging solar panel and hemp industry
- Prioritize industry attraction based on understanding of labor market and industry SWOT
- Use information from BRE to plan ways to support existing industry

STRATEGIC AREA OF FOCUS: BUILD REGIONAL ALLIANCES

- Work with regional Chambers of Commerce for small business development
- Work with Chamber to create to create local trades associations to facilitate a faster response time and create more sales leads.

STRATEGIC AREA OF FOCUS: INVESTOR ENGAGEMENT

- Consider membership options other than board seat or ex-officio
- Identify potential investors form all three counties
- Host investor engagement receptions (spring/summer BBQ, winter Christmas party)

STRATEGIC AREA OF FOCUS: ADMINISTRATIVE TASKS

- Develop organization policies (purchasing/budget, personnel)
- Possible retreat in year 2 to evaluate long term priorities and check in on activities
- Budget for future office needs (software subscriptions, office phone, etc.)



April 29, 2019

Mr. Kayl Kite US Army Corps of Engineers – Lake Barkley P. O. Box 218 200 Barkley Dam Overlook Drive Grand Rivers, KY 42045

RE: Eddyville Riverport – Kentucky Riverport Improvement Grant Eddyville Riverport Realignment of Agri-Chem Access Road/Repaving Scale Road

Dear Mr. Kite,

Bacon Farmer Workman Engineering & Testing, Inc. (BFW) is working on behalf of the Eddyville Riverport and Industrial Authority to provide engineering services in support of their Kentucky Riverport Improvement (KRI) Application. The proposed project consists of two components. The first phase involves the realignment of the access road that runs along Agri-Chem. The route is commonly used as an alternate travel way when the primary access road is congested or blocked in some manner. The existing alignment and condition of the secondary access road are not conducive to easily allow trucks to traverse the intersection of the primary and secondary access roads. The project will encompass excavating an existing concrete pad, as well as, several square yards of chip-n-seal pavement and preparing the subgrade for asphalt paving. Lastly, the project would include placing asphalt base and surface in order to facilitate truck traffic to more easily navigate throughout the riverport site. The realignment will increase the efficiency of the Riverport as down time will be reduced dramatically. The project will improve safety as well because trucks will not be tempted to take risks when entering or leaving the proposed project area due to frustration from waiting on congestion. The second phase encompasses resurfacing the scale road. The road to and from the scale on the hill has deteriorated over time due to the stopping, starting and turning of loaded trucks on the asphalt pavement. Resurfacing the road will bring vitality back to the pavement and improve customer relations as they will no longer have to deal with potholes.

We request an onsite meeting to discuss the scope of any permits potentially required by your agency. Please feel free to contact me at (270) 443-1995.

Respectfully submitted,

Kenneth D. McDaniel, PE

Project Manager



April 29, 2019

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US Army Corps of Engineers – Lake Barkley
P. O. Box 218
200 Barkley Dam Overlook Drive
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